



in partnership with



1. Update on Compete Caribbean Program results Post Program evaluation
2. Full list of Compete Caribbean funded projects with links to project summaries

ACHIEVED BY JANUARY 31, 2017



KNOWLEDGE MANAGEMENT FUNDS ALLOCATED USD 4.3M

NATIONAL, REGIONAL AND SUB-REGIONAL PRIVATE SECTOR DEVELOPMENT STRATEGIES/GROWTH STRATEGIES AND ACTION PLANS DEVELOPED



DONOR MATRICES DEVELOPED AND ACCESSIBLE ON THE COMPETE CARIBBEAN WEBSITE



SURVEYS THAT CAPTURE MICRO-LEVEL DATA ON THE PRIVATE SECTOR IN EACH COUNTRY COMPLETED



- 60 Knowledge Products Developed
- 40 Compete Dissemination Events
- 1672 Attendees at Dissemination Events
- 122,273 Visits to the Website
- 3,847 Downloads - Compete's Website
- 9,350 Downloads - Compete Reports - IDB website

BUSINESS CLIMATE REFORM FUNDS ALLOCATED USD 10.5M



NEW/REVISED LEGISLATION DRAFTED



PSD INSTITUTIONAL STRENGTHENING PLANS SUPPORTED



PUBLIC PRIVATE COUNCILS/ PPD TECHNICAL UNIT STRENGTHENING PLAN SUPPORTED



PUBLIC PRIVATE DIALOGUE EVENTS COMPLETED

INNOVATION AND CLUSTERS FUNDS ALLOCATED USD 10.5M

CCIPs IMPLEMENTED WITH CCP SUPPORT



IBPs IMPLEMENTED WITH CCP SUPPORT



NEW/IMPROVED PRODUCTS DEVELOPED

ENVIRONMENTALLY FRIENDLY

INNOVATIVE BUSINESS PLANS DEVELOPED (IBPs)

80% OF NEWLY EMPLOYED; WOMEN

5595 NEW JOBS INCREASED REVENUE OF 41%

1. Update on Compete Caribbean Program results post Technopolis-Nathan evaluation

Beyond the Compete Caribbean Program Evaluation

March 31st, 2016 marked the cutoff point for the period under consideration during the final evaluation of the Compete Caribbean Program (Compete Phase I). The official end date of Compete Caribbean was February 5, 2017. During the period of May 2016 and February 2017, many projects were completed that added to the overall results of the program. The incremental change in the Program’s results are not accounted for in the independent, Technopolis-Nathan evaluation of the program. This short document takes inventory of the outputs and outcomes that occurred after March 31st, 2016, to provide donors and other interested parties complete information of the results of the program ex-post evaluation. Follow this link to download the results framework of the program updated to its completion date. <http://competecaribbean.org/wp-content/uploads/2017/03/CC-Results-Matrix-March-2017.pdf>

Component 1: Knowledge Management and Dissemination Facility

As presented in the independent final evaluation of Compete Caribbean (Technopolis group et al., 2016), the knowledge management component met over 80% of its output targets set at the program level. However, those targets that had already been met were further exceeded during the period of May 2016 and February 2017. For example, the number of knowledge products developed rose from 54 to 60¹. Moreover, in November 2016, the Program hosted two concurrent dissemination events – a regional stock-taking event, that gave account of project specific interventions, results and lessons learned during the lifetime of the program, and a regional, first Caribbean Mediathon, which stimulated communication of innovative activities amongst journalists and communicative designers². These two events boosted the number of persons attending dissemination events funded by the Program by 13%, from 1469 to 1672.

The table below provided a comparison of the results published under Component 1 in the final evaluation, and those aggregated by the end of Program.

Outputs	Measurement unit	Baseline	Target (2015)	Achievements by Apr 7, 2016	Achievements by February 27, 2017
National, Regional and Sub-regional Private Sector Development Strategies/Growth Strategies and Action Plans developed	Document	0	32	21 PSARs	21 PSARs 27 National Sector Strategies

¹ Amongst these additional knowledge products were the following publications <http://competecaribbean.org/wp-content/uploads/2017/03/Exploring-Firm-Level-Innovation-and-Productivity-in-the-CAR-1-26-17-M3.pdf> and <http://competecaribbean.org/resources/private-sector-development/towards-business-climate-reform-agenda-caribbean/>

² See more at <http://competecaribbean.org/news/mediathon/>

				27 National Sector Strategies	
Donor Matrices developed and accessible on the Compete Caribbean website	Document	0	17	14	14
Surveys that capture micro-level data on the private sector in each country completed	Dataset	0	15	27	27
Knowledge products developed	Document	0	50	54	60
Dissemination events funded by the Program held	# events	0	30	38	40
Persons attending dissemination events funded by the program	# persons	0	500	1469	1672
Number of events not funded by CCP at which consultants present CCP-funded knowledge products	# events	0	20	18	18
Virtual library (with all CCP knowledge products plus other relevant PSD knowledge products) developed	Web portal	0	1	1	1
Caribbean Centre for Competitiveness established and operational	Unit	0	1	1	1
Dissemination strategy developed	Document	0	1	4	4

Component 2: Business Climate Enhancement Facility

In the Business Climate Reforms Component, the story is similar – when the results achieved beyond March 31st, 2016 are included, the targets already met at the time of the end of program evaluation are exceeded by an even greater margin while those that were not met largely remain the same. For example, the number of policy proposal supported and new legislations drafted (together) rose from 50 to 68 in part due to the considerable progress made in the OECS at the end of the project lifecycle for projects that were still in execution after April 2016³. These projects include: Harmonized OECS Spectrum planning and Management (RG-CC2072); Strengthening the Export Competitiveness in the Grenada Agriculture Sector (GD-CC2067); Framework for the Establishment and Implementation of the Regime for Free Circulation of Goods within the OECS (RG-CC2060), with the latter two contributing 13 pieces of draft legislations.

³ See Program Results Framework for full list of policies and legislation

Subsequently, by the end of 2016 the number of PSD institutional strengthening plans supported increased by one with the addition of a framework to support the medical tourism sector presented to the Ministry of Health in Jamaica under the project “Support for the Service Sector Strategy Implementation and Expansion” (JA-CC2065).

Under Component 2, many project interventions are focused towards supporting investment promotion in selected CARIFORUM countries. According to the World Bank Development indicators, in the countries where Compete’s interventions were of an investment promotion nature (whether by institutional strengthening or by sector strategy development), between the period of 2009-2016 FDI inflow have risen by 2% on average. These countries are Antigua & Barbuda, Dominica, Belize, Jamaica, & St. Vincent & the Grenadines.

The table below provided a comparison of the results published under Component 2 in the final evaluation, and those aggregated by the end of Program.

Outputs	Measurement unit	Baseline	Target (2015)	Achieved (Mar 2016)	Achieved (Feb 2017)
Policy proposals supported	# Policies	0	30	25	27
New/revised legislation drafted	Document	0		25	41
PSD institutional strengthening plans supported	# of plans	0	12	15	16
Public Private Councils/PPD Technical Unit strengthening plans supported	# of plans	0	8	5	5
Public/Private Dialogue Activities supported	Event	0	20	51	51

Component 3: Enterprise Innovation Challenge Fund

It is in the EICF where the results obtained at the end of the program and the results recorded in the final independent evaluation differ the most. Differing from what was reported in the final evaluation, due to cancellations of non-performing projects, the adjusted number of CCIPs implemented is 7 and the adjusted number of IBPs implemented is 11.

The table below provided a comparison of the results published under Component 3 in the final evaluation, and those aggregated by the end of Program.

Outputs	Measurement unit	Baseline	Target (2015)	Achieved (Apr 2016)	Achieved (Feb 2017)
Cluster Competitiveness Plans Developed	# of CCIPs	0	15	15	15
CCIPs implemented with CCP support	# of clusters	0	10	9	7
Innovative Business Plans Developed	# of IBPs	0	20	39	39
IBPs implemented with CCP support	# of Firms	0	10	14	11

However, even after the values of these outputs have been adjusted, the overall progress made by the cluster and firm projects that were completed is dramatic. While only 31% of firms and clusters in Component 3 met their job creation targets, approx. 5595 jobs were created across the 18 projects that were fully implemented, and 80% of these jobs went to women. For firms and clusters that participated in the EICF the average labour participation of women went up by 15% (from employees to managers). Moreover, the cumulative value of exports in firms and clusters supported by the program rose by 23%, while the cumulative revenue of these same firms/ clusters rose by 41% over the baseline by the end their respective project lifecycles⁴. To put this into perspective, 44% of the projects under component 3 ended with the beneficiaries attaining their export targets while 50% of the beneficiaries had reached their revenue targets. However, there is a time lag for firms and clusters in obtaining expected results, as many of the firms and clusters that did not reach export and revenue targets at the project end were subsequently able to penetrate new markets post-intervention. Overall, 63% of firms supported have reported entering new international markets since receiving Compete's support. This figure rises to 85% for clusters.

In conclusion, while the final evaluation served to accurately take stock of the existing results up until March 31st, 2016, there were several developments that the Program was responsible for beyond the commissioned completion date of the final evaluation. Download the updated results framework here. <http://competecaribbean.org/wp-content/uploads/2017/03/CC-Results-Matrix-March-2017.pdf>

⁴ Adjusted for portfolio cancellations.

		ANALYSIS OF DISBURSEMENTS						
3/3/2017 15:15		as at February 21, 2017						
	TOTAL FUND	TOTAL & % OF ORIGINAL FUND AMOUNT		RG-X1044	RG- X1074	RG X1075	RG T1767	JA X1002
AMOUNT APPROVED	34,973,919	34,905,544		32,550,000	757,517	710,028	230,768	657,231
TOTAL DISBURSEMENTS- Life (January 31, 2017)		31,817,292	91%	29,461,748	757,517	710,028	230,768	657,231
TOTAL PROJECTED FX LOSS (Realised and Unrealised)				(1,988,290)				
AVAILABLE BALANCE		1,099,962		1,099,962	-	-	-	-
ANALYSIS OF DISBURSEMENTS								
PROJECT DISBURSEMENTS								
Component 1	4,340,854	3,983,594	92%	2,361,115	719,600	672,111	230,768	
Component 2	10,557,231	9,793,530	93%	9,169,161				624,369
Component 3	13,250,000	11,236,157	85%	11,236,157				
Support Specialists - Environment, Procurement and M&E	500,000	410,246	82%	410,246				
PROJECT DISBURSEMENTS	28,723,919	25,423,527	89%	23,176,679	719,600	672,111	230,768	624,369
ADMINISTRATIVE DISBURSEMENTS								
PCU Costs								
Staff Contract Fees	2,000,000	2,589,950	129%	2,589,950				
Office Cost and Travel.	1,800,000	1,464,525	81%	1,464,525				
Monitoring & evaluation	476,000	435,142	91%	435,142				
Non-operating expenses -(set-up costs)								
Software Development - CCARS	800,000	706,552	88%	706,552				
	5,076,000	5,196,169	102%	5,196,169	-	-	-	-
COFAB Administrative fees to IADB	1,249,834	1,197,596	96%	1,088,900	37,917	37,917		32,862
ADMINISTRATIVE DISBURSEMENTS	6,250,000	6,393,765	102%	6,285,069	37,917	37,917	-	32,862
CDB Funds Advanced for OECS Projects		-		-				
TOTAL DISBURSEMENTS- Life (January 31, 2017)	34,973,919	31,817,292	91%	29,461,748	757,517	710,028	230,768	657,231
				96.4%	100%	100%	100%	100%
		Impaired Value		30,561,710				

Complete list of projects funded by the Compete Caribbean Program (2010-2017), with links⁵

Component 1: Knowledge Management and Dissemination						
	Number	Name	Team Leader	Status	Country	Project Amount
Completed						
1	BA-CC1032	Assessing the Development of the Private Sector in Barbados (PSAR)	Tara Lisa Persaud	Completed Click here for report	Barbados	50,000
1	BA-CC1042	Donor Coordination for Private Sector Development in Barbados	Tara Lisa Persaud	Completed Click here for report	Barbados	15,000
1	BH-CC1031	Assessing the Development of the Private Sector in The Bahamas (PSAR)	Tara Lisa Persaud	Completed Click here for report	Bahamas, The	50,000
1	BH-CC1043	Donor Coordination for Private Sector Development in The Bahamas	Tara Lisa Persaud	Completed Click here for report	Bahamas, The	15,000
1	BL-CC1033	Assessing the Development of the Private Sector in Belize (PSAR)	Tara Lisa Persaud	Completed Click here for report	Belize	50,000
1	BL-CC1041	Donor Coordination for Private Sector Development in Belize	Tara Lisa Persaud	Completed Click here for report	Belize	15,000
1	DO-CC1016	Economic Growth and Social Protection in the Commonwealth of Dominica	Tara Lisa Persaud	Completed Click here for report	Dominica	50,000
1	DR-CC1036	Assessing the Development of the Private Sector in the Dominican Republic (PSAR)	Tara Lisa Persaud	Completed Click here for report	Dominican Republic	Funded under Component 2 DR-CC2064

⁵ Component 1 projects are linked to the knowledge products themselves, while the component 2 and component 3 projects are linked to one-pagers that summarize the project's context, objectives, activities funded and results obtained.

1	GY-CC1034	Assessing the Development of the Private Sector in Guyana (PSAR)	Mark Wenner	Completed Click here for report	Guyana	50,000
1	GY-CC1044	Donor Coordination for Private Sector Development in Guyana	Mark Wenner	Completed Click here for report	Guyana	15,000
1	HA-CC1037	Assessing the Development of the Private Sector in Haiti (PSAR)	Tara Lisa Persaud	Completed Click here for report	Haiti	50,000
1	HA-CC1045	Donor Coordination for Private Sector Development in Haiti	Tara Lisa Persaud	Completed	Haiti	15,000
1	JA-CC1035	Assessing the Development of the Private Sector in Jamaica (PSAR)	Tara Lisa Persaud	Completed Click here of report	Jamaica	50,000
1	JA-CC1047	Donor Coordination for Private Sector Development in Jamaica	Tara Lisa Persaud	Completed Click here for report	Jamaica	15,000
1	RG-CC1001	Deepening Private Sector Development in the Caribbean	Tara Lisa Persaud	Completed	Regional	30,000
1	RG-CC1003	Productive Development Policies in the Caribbean	Cherran O'Brien	Completed	Regional	145,000
1	RG-CC1004	Identifying Sustainable Agricultural Initiatives in the Caribbean	Alejandro Escobar	Completed Click here for report	Regional	70,000
1	RG-CC1005	Regional Study on Regulations for the Microfinance Sector in the Caribbean	Tara Lisa Persaud	Completed Click here for report	Regional	70,000
1	RG-CC1006	Best Practices to Improve Inter-American Private Sector Competitiveness- Innovation In Services	Tara Lisa Persaud	Completed Click here for report Click here for 2nd report	Regional	74,800
1	RG-CC1014	Analyzing Opportunities for Increasing Trade and Investment between Latin America and the Caribbean	Tara Lisa Persaud	Completed	Regional	35,000
1	RG-CC1015	Supply and Demand Side Assessment of Impact Investment within the Caribbean	Tara Lisa Persaud	Completed Click here for report	Regional	75,000
1	RG-CC1017	Best Practices to improve Inter-American Private Sector Competitiveness- Trade Facilitation	Tara Lisa Persaud	Completed Click here for report	Regional	45,000

1	RG-CC1018	Best Practices to improve Inter-American Private Sector Competitiveness- Renewable Energy	Tara Lisa Persaud	Completed Click here for report	Regional	45,000
1	RG-CC1019	Best Practices to improve Inter-American Private Sector Competitiveness- Business Climate and Entrepreneurship	Tara Lisa Persaud	Completed Click here for report Click here for 2nd report	Regional	51,000
1	RG-CC1022	Donor Coordination on Private Sector Development in the Caribbean	Tara Lisa Persaud	Completed Click here for report	Regional	15,000
1	RG-CC1053	Private Sector Promotion through Value Chain and Cluster Strengthening in CARIFORUM	Agustina Calatayud	Completed Click here for report	Regional	70,000
1	RG-CC1054	Technological Innovation for the Competitiveness of the Tourism Sector	Rafael Anta	Completed Click here for report	Regional	50,000
1	RG-CC1055	Productivity, Innovation, Finance and Gender Issues in Enterprises of the OECS	Inder Ruprah	Completed	Regional	300,000
1	RG-CC1056	Diasporic Entrepreneurship in the Caribbean	Claudia Stevenson	Completed Click here for report	Regional	57,000
1	RG-CC1057	Building Caribbean Communities of Practice for Private Sector Development and Growth	Tara Lisa Persaud	Completed	Regional	75,000
1	RG-CC1058	Energy and Private Sector Development in the Caribbean - Opportunities and Challenges	Ramon Juan Espinasa	Completed Click here for report	Regional	75,000
1	RG-CC1059	The Human Imagination, Innovation and Competitiveness	Juan Carlos Navarro	Completed Click here for report	Regional	75,000
1	RG-CC1062	Broadband Diagnosis and Infrastructure Maps in the OECS	Antonio Garcia Zaballos	Completed Click here for report	Regional	150,000
1	RG-CC1063	Assessing the Development of the Private Sector: A Regional Comparison	Sylvia Dohnert	Completed Click here for report	Regional	189,000

1	RG-CC1065	The Competitiveness of Large Regional Firms in the Caribbean –Drivers of Growth and Opportunities for Expansion (II)	Susan Olsen	Completed	Regional	53,569
1	RG-CC1066	Cutting Edge Research on Productivity, Technology and Innovation	Sylvia Dohnert	Completed Click here for report	Regional	75,000
1	RG-T1767	Private Sector Development Strategies for the Eastern Caribbean States	Claudia Stevenson	Completed Click here for reports Click here for OECS donor matrices	Regional	250,000
1	RG-X1074	Diagnostic to Support Private Sector Development and Competitiveness (Ent Surveys)	Inder Ruprah	Completed	Regional	758,344
1	RG-X1075	Skills Development for Global Competitiveness (CCfC)	Carlo Pietrobelli	Completed	Regional	758,344
1	SU-CC1038	Assessing the Development of the Private Sector in Suriname (PSAR)	Tara Lisa Persaud	Completed Click here for report	Suriname	50,000
1	SU-CC1048	Donor Coordination for Private Sector Development in Suriname	Tara Lisa Persaud	Completed Click here for report	Suriname	15,000
1	TT-CC1039	Assessing the Development of the Private Sector in Trinidad and Tobago	Tara Lisa Persaud	Completed Click here for report	Trinidad & Tobago	50,000
1	TT-CC1049	Donor Coordination for Private Sector Development in Trinidad and Tobago	Tara Lisa Persaud	Completed Click here for report	Trinidad & Tobago	15,000
40	Completed projects Component 1 Sub-total					4,058,488
Cancelled						
1	RG-CC1026	Large Regional Firms in the Caribbean - Drivers of Growth and Opportunities for Expansion into New Markets	Susan Olsen	Partially Cancelled	Regional	74,700
1	DR-CC1046	Donor Coordination for Private Sector Development in the Dominican Republic	Tara Lisa Persaud	Cancelled	Dominican Republic	15,000
1	RG-CC1065	The Competitiveness of Large Regional Firms in the Caribbean –Drivers of Growth and Opportunities for Expansion (II)	Susan Olsen	Partially Cancelled	Regional	53,569
1	Cancelled Projects Component 1 Sub-total					143,269

43	Approved Projects Component 1 Sub-total						4,201,757
Component 2: Business Climate Enhancement Facility							
Completed							
2	BA-CC2079	Supporting the Implementation of Immigration Reform in Barbados	Mario Umana	Completed Click here for project page	Barbados		110,000
2	BH-CC2003	Policy and Institutional Framework for SME Development in the Bahamas	Navita Anganu	Completed Click here for project page	Bahamas, The		435,000
2	BL-CC2005	Strengthening the Institutional Architecture for Investment Attraction in Belize	Mario Umana	Completed Click here for project page	Belize		325,000
2	BL-CC2037	Fostering Public-Private Dialogue through the Establishment of the Economic Development Council in Belize	Ignacio De Leon	Completed Click here for project page	Belize		392,300
2	DO-CC2040	Support for Investment Promotion in Dominica	Ignacio De Leon	Completed Click here for project page	Dominica		200,000
2	DR-CC2064	Business Climate Reforms to Strengthen Commercial Ties between SMEs and International Markets	Maria Carina Ugarte	Completed Click here for project page	Dominican Republic		400,000
2	GD-CC2067	Strengthening Export Competitiveness in the Grenada Agricultural Sector	Alejandro Escobar	Completed Click here for project page	Grenada		250,000
2	JA-CC2006	Investment Promotion and Economic Development Framework in Jamaica	Claudia Stevenson	Completed Click here for project page	Jamaica		241,500
2	JA-CC2046	Implementation of Business Climate Reforms in Jamaica	Navita Anganu	Completed Click here for project page	Jamaica		500,000
2	JA-CC2065	Support for the Implementation of the Service Sector Strategy Implementation and Expansion	Claudia Stevenson	Completed Click here for project page	Jamaica		249,000

2	JA-X1002	Assessment of Implementation of Business Climate Reforms	Claudia Stevenson	Completed	Jamaica	657,231
2	RG-CC2002	Roundtable on Private-Public Dialogue in the Caribbean	Diego Morris	Completed	Regional	20,000
2	RG-CC2019	II Roundtable on Identifying Constraints to Competitiveness in the Caribbean	Diego Morris	Completed	Regional	75,000
2	RG-CC2044	Caribbean Growth Forum (CGF)	Inder Ruprah	Completed	Regional	447,750
2	RG-CC2051	Strengthening the Caribbean's Participation in the VI Americas Competitiveness Forum	Diego Morris	Completed	Regional	65,000
2	RG-CC2052	Facilitating Public-Private Dialogue on Microfinance in the Caribbean	Tara Lisa Persaud	Completed	Regional	30,360
2	RG-CC2059	Strengthening the Caribbean's Participation in the VII Americas Competitiveness Forum	Tara Lisa Persaud	Completed	Regional	65,000
2	RG-CC2060	Framework for the Establishment and Implementation of the Regime for Free Circulation of Goods within the OECS	Mario Umana	Completed Click here for project report	Regional	500,000
2	RG-CC2066	Facility to Support Phase II of the Caribbean Growth Forum	Inder Ruprah	Completed Click here for project report	Regional	500,000
2	RG-CC2072	Harmonized OECS Spectrum Planning and Management	Antonio Garcia Zaballos	Completed Click here for project page	Regional	493,000
2	RG-CC2075	Strengthening the Caribbean's Participation in the VIII Americas Competitiveness Forum	Tara Lisa Persaud	Completed	Regional	43,000
2	RG-CC2080	Impact Evaluation in the Caribbean	Sylvia Dohnert	Completed	Regional	75,000
2	SU-CC2020	Framework for Private Sector Development in Suriname	Musheer Kamau	Completed Click here for project page	Suriname	500,000
2	SU-CC2077	Framework for the Implementation of the Secured Transactions Regime for Movable Assets in Suriname	Navita Anganu	Completed Click here for project page	Suriname	400,000

2	SV-CC2074	Strengthening the Institutional Framework and Building Capacity for Investment Attraction in St. Vincent and the Grenadines	Mario Umana	Completed Click here for project page	St. Vincent & the Grenadines	180,000
2	SX-CC2007	Strengthening Public-Private Dialogue in Saint Lucia	Ignacio De Leon	Completed Click here for project page	St. Lucia	496,200
2	TT-CC2008	Strengthening the Financial Sector Regulatory and Supervisory Framework in Trinidad and Tobago	Juan Ketterer	Completed Click here for project page	Trinidad & Tobago	58,800
2	TT-CC2009	Support for Economic Growth, Competitiveness and Innovation in Trinidad and Tobago	Juan Carlos Navarro	Completed Click here for project page	Trinidad & Tobago	500,000
2	TT-CC2016	Framework for Public Offerings in Trinidad and Tobago	Claudia Stevenson	Completed Click here for project page	Trinidad & Tobago	500,000
15	Projects Complete Component 2 Sub-total					8,709,141
Partially Cancelled						
2	AI-CC2023	Strengthening Investment Attraction in Antigua and Barbuda	Mario Umana	Partially Cancelled	Antigua & Barbuda	366,300
2	DR-CC2070	Strengthening the Institutional Framework of the National Commission for the Defense of Competition of the Dominican Republic	Mario Umana	Partially Cancelled	Dominican Republic	400,000
Cancelled						
2	GY-CC2058	Establishment of a Comprehensive Secured Transaction Framework in Guyana	Frank Neider	Cancelled	Guyana	500,000
2	Partially Cancelled/Cancelled Projects Component 2 Sub-total					1,266,300
32	Approved Projects Component 2 Sub-total					9,975,441
Component 3: Enterprise Innovation Challenge Fund						
Completed						
3	BL-CC3005	Preparing Belize Shrimp Growers' Association for ASC Certification to Improve Competitiveness	Celene Cleland-Gomez	Completed Click here for project page	Belize	499,600

3	BL-CC4037	Caribbean Premier Products	Celene Cleland-Gomez	Completed Click here for project page	Belize	497,000
3	DR-CC4034	Consortios Citricos Dominicanos	Celene Cleland-Gomez	Completed Click here for project page	Dominican Republic	412,500
3	GD-CC3054	Grenada Hotel Cluster – Economic Recovery Program	Alejandro Carrion	Completed Click here for project page	Grenada	500,000
3	GD-CC4018	Protein from Waste and Local Products	Alejandro Carrion	Completed Click here for project page	Grenada	178,020
3	GY-CC3002	Rupununi Sport Fishing Cluster	Celene Cleland-Gomez	Completed Click here for project page	Guyana	499,900
3	GY-CC3061	Establishment of the Pomeroun Export Producers' Association	Celene Cleland-Gomez	Completed Click here for project page	Regional	500,000
3	GY-CC4016	Plympton Farms	Celene Cleland-Gomez	Completed Click here for project page	Guyana	100,000
3	HA-CC4017	Banane d'Haiti	Celene Cleland-Gomez	Completed Click here for project page	Haiti	500,000
3	HA-CC4021	D&E Haiti Cookstoves	Celene Cleland-Gomez	Completed Click here for project page	Haiti	500,000
3	HA-CC4025	dloHaiti	Celene Cleland-Gomez	Completed Click here for project page	Haiti	500,000
3	HA-CC4033	Production of Innovative Eco-Friendly Building Materials in Haiti	Celene Cleland-Gomez	Completed Click here for project page	Haiti	384,910

3	HA-CC4038	Re-Volt Solar Energy for Rural Areas	Celene Cleland-Gomez	Completed Click here for project page	Haiti	500,000
3	JA-CC3008	Local Economic Development in Treasure Beach Jamaica	Celene Cleland-Gomez	Completed Click here for project page	Jamaica	500,000
3	JA-CC3053	Cluster, collaborate, export and thrive: The Growth of an Ornamental Fish Industry Urban Communities in Jamaica	Celene Cleland-Gomez	Completed Click here for project page	Jamaica	500,000
3	JA-CC3060	Strengthening Innovation and Entrepreneurship within the ICT/BPO Industry through Physical and Virtual Incubation	Celene Cleland-Gomez	Completed Click here for project page	Jamaica	500,000
3	JA-CC4005	Isocon-JLB International Ltd.	Celene Cleland-Gomez	Completed Click here for project page	Jamaica	100,000
3	RG-CC1052	Building Capacity in Cluster Development in the Caribbean	Tara Lisa Persaud	Completed	Regional	75,000
Completed Projects Component 3 Sub-total						7,246,930
Partially cancelled						
3	BA-CC4028	WINSUN	Celene Cleland-Gomez	Partial cancelled	Barbados	250,000
3	HA-CC4029	Kreyol Essences	Celene Cleland-Gomez	Partial cancelled	Haiti	500,000
3	RG-CC3056	Caribbean Cluster Initiative for Animation Outsourcing and Intellectual Property Development	Celene Cleland-Gomez	Partial cancelled	Regional	500,000

3	ST-CC4027	Reach Hamilton Eco-friendly Handbags	Celene Cleland-Gomez	Partial cancelled	St. Kitts and Nevis	290,000
Cancelled						
3	SU-CC3058	Suriname Pioneer Tourism Cluster: Suriname Rainforest Experience	Celene Cleland-Gomez	Cancelled	Suriname	340,000
3	GD-CC3006	Grenada Nutmeg Cluster	Celene Cleland-Gomez	Cancelled	Grenada	400,000
3	SX-CC4003	Cellestial	Celene Cleland-Gomez	Cancelled	St. Lucia	500,000
	Partially Cancelled/Cancelled Projects Component 3 Sub-total					2,780,000
26	Approved Projects Component 3 Sub-total					10,026,930